

**NATIONAL UNIVERSITY OF SCIENCE AND  
TECHNOLOGY  
FACULTY OF COMMERCE  
DEPARTMENT OF BANKING  
BACHELOR OF COMMERCE HONOURS DEGREE IN  
BANKING  
RETAILING OF FINANCIAL SERVICES  
CBA 4202**

**FINAL EXAMINATION**

**AUGUST 2009**

**TIME: 3 HOURS**

**INSTRUCTIONS TO CANDIDATES**

- The paper contains **SIX (6)** questions.
- Answer any **FOUR (4)** questions.
- All questions carry equal marks [**25 marks**].
- Start the answer to each question on a fresh page of the answer sheet.
- Indicate on your answer booklet whether you are in the conventional or parallel programme.

**INFORMATION FOR CANDIDATES**

**Questions may be written in any order, but must be legibly numbered.**

**The businesses in this question paper are intended to be fictitious.**

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**Turn over]**

### **QUESTION 1**

Explain how the action-profit linkage [APL] model helps managers investigate the relationships between action and profit. Detail the key steps necessary in developing a customised APL model.

**[25 marks]**

**TOTAL**

**[ 25 MARKS]**

### **QUESTION 2**

Consider three key sub-sectors of the banking industry in Zimbabwe: Building Societies, Commercial Banks and Unit Trusts. Describe and evaluate the tools you would use to locate an outlet for each of these.

**[25 marks]**

**TOTAL**

**[ 25 MARKS]**

### **QUESTION 3**

Develop a comprehensive pricing schedule for a financial retailer of your choice. Apply the seven questions retailers need to answer in designing an effective pricing schedule.

**[25 marks]**

**TOTAL**

**[ 25 MARKS]**

### **QUESTION 4**

“Bank adverts with soporific slogans suggesting people should save today for a better future have been mothballed and replaced by those flagging good service, flexibility, adaptation, empathy and so on.” [Banks and Banking Survey 2006 Supplement, Zimbabwe Independent, August 25, 2006]. Identify and describe fully, ways in which financial services retailing can compliment a marketing communications effort of this nature.

**[25 marks]**

**TOTAL**

**[ 25 MARKS]**

**QUESTION 5**

Using a financial retailer of your choice as an example, describe the factors that contribute the most to a retail services offering? **[25 marks]**

**TOTAL**

**[ 25 MARKS]**

**QUESTION 6**

Assess fully, the value of Porter's generic strategies in the Retail Banking Sector in Zimbabwe today. How well do these strategies explain the absence of retailers in the rural economy?

**[25 marks]**

**TOTAL**

**[ 25 MARKS]**