# NATIONAL UNIVERSITY OF SCIENCE AND TECHNOLOGY FACULTY OF COMMERCE

### DEPARTMENT OF BUSINESS MANAGEMENT FEBRUARY 2010 EXAMINATIONS MARKETING MANAGEMENT CBU 4108 TIME ALLOWED: 3 HOURS 30 MINUTES

#### **Instructions to Candidates**

- i) Section A is compulsory.
- ii) Answer any 3 questions from section B.
- iii) Questions can be answered in any order.
- iv) As much as possible use relevant examples

#### **SECTION A**

## **QUESTION 1** CASE

#### **SKETCHLY**

**More Dry Cleaning** 

Read the case and answer the following questions.

- a) Discuss the environment in which Sketchly operates and its position in the industry. [10 Marks]
- b) Identify the main segments and illustrate how each could be effectively targeted.

  [10 Marks]
- c) Who are Sketchly's major competitors? Discuss the relative strengths and weaknesses of these players versus Sketchly. [15 Marks]
- d) How can the independents compete against Johnson or Sketchly? [5 Marks]

#### **SECTION B**

#### **QUESTION 2**

Using relevant practical examples, discuss the importance of conducting competitor analysis to a marketing manager. [20 Marks]

#### **OUESTION 3**

Assume you are a manager for a new fashion retail outlet. Discuss the variables that you can use to segment your target market. [20 Marks]

#### **QUESTION 4**

Discuss Porter's Generic strategies and their applicability to Zimbabwean businesses.

[20 Marks]

#### **QUESTION 5**

Evaluate the usefulness of the Boston Consulting Group (BCG) matrix as a means of evaluating a corporation's business units. [20 Marks]

#### **QUESTION 6**

With the use of practical examples, discuss market challenger strategies. [20 Marks]

#### **QUESTION 7**

- a) Using relevant examples, discuss the four types of marketing control and their purposes. [10 Marks]
- b) What approaches are used to measure the control.

[10 Marks]

## **END OF EXAMINATION**