

**NATIONAL UNIVERSITY OF SCIENCE AND TECHNOLOGY**

**FACULTY OF COMMERCE**

**DEPARTMENT OF BUSINESS MANAGEMENT**

**PEACE, LEADERSHIP AND CONFLICT TRANSFORMATION II – PLC 1201**

**SUPPLEMENTARY EXAMINATION – OCTOBER 2009**

**TIME ALLOWED: 3 HOURS**

---

**INSTRUCTIONS TO CANDIDATES**

- (i) Answer any **Four (4)** Questions.
- (ii) All questions carry **25** marks each
- (iii) Questions may be answered in any order
- (iv) As much as possible, use relevant examples

**QUESTION 1**

Draw a comparative analysis between arbitration and negotiation in peace building activities.

**[25 Marks]**

**QUESTION 2**

Discuss multi-track diplomacy as a conflict transformation method.

**[25 Marks]**

**QUESTION 3**

Write brief notes on the following aspects of leadership

- (a) Great man theory **[5 Marks]**
- (b) Charismatic theory **[5 Marks]**
- (c) Servant leadership **[5 Marks]**
- (d) Personalistic leadership **[5 Marks]**
- (e) Authoritarian leadership **[5 Marks]**

**QUESTION 4**

Evaluate the similarities and differences between transactional and transformational leadership styles.

**[25 Marks]**

**QUESTION 5**

How tenable is the view that leadership is cause and everything that follows is effect.

**[25 Marks]**

**QUESTION 6**

By the use of relevant examples from your area of specialization, demonstrate how leadership impacts on peace, conflict and development.

**[25 Marks]**

**QUESTION 7**

Leaders develop the mission, vision, organizational values and are role models of culture of excellence. Discuss.

**[25 Marks]**

**END OF EXAMINATION**