



**National University of
Science and Technology**
Think in Other Terms



**FACULTY OF COMMERCE
DEPARTMENT OF FINANCE
MASTER OF SCIENCE IN FISCAL STUDIES
FINAL EXAMINATION – NOVEMBER/DECEMBER 2015
INTERNATIONAL SUPPLY CHAIN MANAGEMENT [CFS 5309]**

TIME ALLOWED: THREE (3) HOURS

INSTRUCTIONS TO CANDIDATES

1. Answer question **ONE (1)** and any other **THREE (3)** questions.
2. Questions may be written in any order, but must be legibly numbered.
3. Write legibly.

INFORMATION FOR CANDIDATES

1. This paper contains SIX (6) Questions
2. This paper contains THREE (3) printed pages including cover page.
3. The businesses in this question paper are intended to be fictitious.
4. All questions carry **equal** marks [25 marks]

Question 1 (Compulsory)**(25 Marks)**

Read the case study attached and attempt questions below:

- a. Describe the school of thought on Supply Chain Management that is used in the case and explain why you think this is the case? (5 marks)
- b. Identify the factors that companies like Fedex considers when choosing the appropriate strategy to take in global supply chain management. (6 marks)
- c. i. Explain what you understand by the term “fast cycle” logistics. (3 marks)
ii. What are the risks associated with “fast cycle” logistics? (6 marks)
- d. Briefly explain lessons that similar Zimbabwean Companies can learn from the case. (5 marks)

Question 2**(25 marks)**

- a) Explain the issues raised by Developing Countries with regard to the Trade Facilitation negotiations? (15 marks)
- b) To what extent does the WTO Trade Facilitation Agreement address the concerns cited above? (10 marks)

Question 3**(25 Marks)**

Outline the factors that necessitated modernization of the Kyoto Convention resulting in the Revised Kyoto Convention.

Question 4**(25 Marks)**

Using appropriate examples, explain the essential features of a collaborative relationship in International Supply Chain Management.

Question 5**(25 Marks)**

- a) Explain three important factors that define Incoterms and describe what was not covered by Incoterms? (9 marks)
- b) Critically examine the definitions of the three basic factors of Incoterms? (9 marks)
- c) There are two main documents connected with sea transport. Evaluate the significance of these documents. (7 marks)

Question 6**(25 Marks)**

What do you understand by the term “bullwhip effect”? Recommend interventions that a global supply chain manager can take in order to mitigate against the bullwhip effect.

END OF EXAMINATION