

National University of Science and Technology

Faculty of Commerce

Institute of Development Studies

Diploma in Disaster Management & Diploma in Development Studies

Introduction to Project Planning and Management – DDM 1003 & DDS 1003

Final Examination - 2013

TIME: 3 HOURS

INSTRUCTIONS TO CANDIDATES

This paper consists of **THREE** printed pages and **SIX** questions.

Answer **ANY FOUR** Questions

Start your answer to each question on a fresh page.

INFORMATION FOR CANDIDATES

All questions carry equal marks [**25 MARKS**].

You are reminded of the need for good English and clear presentation in your answers.

QUESTION 1

- (a) With the aid of a diagram, illustrate the various components of a Project Planning Cycle. [5]
- (b) Analyse the Project Planning Cycle paying attention to the planning and management techniques that a project manager can employ at each stage. [20]

[Total marks 25]

QUESTION 2

- (a) With the aid of examples, explain any **FOUR** types of projects you are familiar with. [12]
- (b) Discuss how you would use project planning skills to achieve the objectives of any two types of projects. [13]

[Total marks 25]

QUESTION 3

‘The nine Project Management Knowledge areas as explained by the Project Management Board of Knowledge (PMBOK) are closely interrelated.’

Evaluate this statement with special reference to how the activities done under each knowledge area impacts on other areas.

[Total marks 25]

QUESTION 4

‘Managing activity dependencies is one crucial skill that a project manager should embrace.’

With the aid of an example, demonstrate how this assists a project manager to better achieve project objectives.

[Total marks 25]

QUESTION 5

'The Logical Framework Matrix is more of an Evaluation technique than a project management technique.' Discuss. **[Total marks 25]**

QUESTION 6

With reference to Project Planning and Management, explain the following:

- | | | |
|-------|----------------------|-----|
| (i) | Project Portfolio | [5] |
| (ii) | Programme | [5] |
| (iii) | Needs Assessment | [5] |
| (iv) | Baseline Survey | [5] |
| (v) | Stakeholder Analysis | [5] |

[Total marks 25]

END OF EXAMINATION