



**NATIONAL UNIVERSITY OF SCIENCE AND TECHNOLOGY**

**FACULTY OF COMMERCE**

**DEPARTMENT OF MARKETING**

**INTERNATIONAL MARKETING MANAGEMENT**

**CBU 5105**

**First semester examination paper**

**March 2015**

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This examination paper consists of 2 pages

**Time allowed: 3 hours 30 minutes**

**Total Marks: 100**

**INSTRUCTIONS TO CANDIDATES**

Answer question **one** and any other **three** questions from section B.

**INFORMATION TO CANDIDATES**

- (i) Question **one** carries **40** marks and all other questions in section **B** carry **20** marks.
- (ii) Questions may be answered in any order.
- (iii) As much as possible, use relevant examples.
- (iv) This paper contains **six** questions.

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**MARK ALLOCATION**

| <b>Question</b>                   | <b>Mark Allocation</b> |
|-----------------------------------|------------------------|
| <b>1</b>                          | <b>40</b>              |
| <b>2</b>                          | <b>20</b>              |
| <b>3</b>                          | <b>20</b>              |
| <b>4</b>                          | <b>20</b>              |
| <b>5</b>                          | <b>20</b>              |
| <b>6</b>                          | <b>20</b>              |
| <b>Total (for four questions)</b> | <b>100</b>             |

## **SECTION A**

### **Question 1** -Compulsory

*CASE STUDY: FOR DANONE, INNOVATION IS THE WAY FORWARD IN INDIA*

Source: <http://www.arthaplatform.com/news/452/for-danone-innovation/>

#### **Required:**

- (a) Comment on the market entry strategies used by Danone in international markets. **(20 marks)**
- (b) As a brand manager, critically analyze the product strategies used in this case for gaining a differential advantage. **(20 marks.)**

## **SECTION B**

### **Question 2**

‘Most companies commence their international business activities by exporting.’ Discuss. **(20 marks)**

### **Question 3**

Explain political risks international business manager face when doing business abroad. **(20 marks)**

### **Question 4**

How does the saying “think globally, act locally” apply to product adaptation. **(20 marks)**

### **Question 5**

‘Promotional standardization in internal markets is not as common as product standardization, but is often important’. How would you attempt to establish a standardized promotional campaign? **(20 marks)**

### **Question 6**

Comment on the major objectives of transfer price setting. **(20 marks)**

**END OF EXAMINATION**