

**NATIONAL UNIVERSITY OF SCIENCE AND TECHNOLOGY**  
**FACULTY OF THE BUILT ENVIRONMENT**  
**DEPARTMENT OF QUANTITY SURVEYING**  
**PART I SUPPLEMENTARY EXAMINATIONS – AUGUST 2011**  
**PRINCIPLES OF MANAGEMENT – AQS1108**

TIME: 3 Hours

Total Marks: 100

**INSTRUCTIONS**

Answer any **4** questions.

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**QUESTION ONE**

- a) Define management. **(2 marks)**
- b) What are the five components of management? **(10 marks)**
- c) Discuss how management thought and practice have evolved over the years. **(13 marks)**

**QUESTION TWO**

React to the assertion that Henri Fayol's 14 principles of management contradict each other. **(25 marks)**

**QUESTION THREE**

- a) Compare and contrast Fredrick Taylor and Henri Fayol's philosophy in Management Theory and Practice. **(15 marks)**
- b) In your own opinion, how have their ideas contributed to present day Management Theory and Practice? **(10 marks)**

**QUESTION FOUR**

Decentralisation has been viewed as a strategic business management tactic in contemporary Management Practice. What do you think are the factors which can influence a firm's decision to decentralise? **(25 marks)**

**QUESTION FIVE**

- a) List and explain any five construction Project Management techniques you know. **(10 marks)**
- b) Do these techniques in any way resemble or include Fayol's principles in strategy and style of execution. **(15 marks)**

**QUESTION SIX**

The principle of motivation has been abused in Zimbabwe since dollarization. Discuss. **(25 marks)**

**END OF EXAMINATION**