



**National University of
Science and Technology**
Think in Other Terms



FACULTY OF COMMERCE

DEPARTMENT OF FINANCE

MASTER OF SCIENCE IN FISCAL STUDIES

PART III 2nd SEMESTER FINAL EXAMINATION– JUNE 2012

PROJECT AND PROGRAMME PLANNING AND MANAGEMENT [CFS 5302]

TIME ALLOWED: 3 HOURS

INSTRUCTIONS TO CANDIDATES

1. Answer any **FOUR (4)** Questions.
2. Show all workings.
3. Write neatly and legibly.

INFORMATION TO CANDIDATES

1. This paper contains **SIX (6)** Questions.
2. Each full question carry **25** Marks
3. This paper contains **THREE (3)** printed pages.
4. Candidates may write on the question paper but shall not write in the answer booklet during reading time.

Question 1

With reference to a project which you are familiar with, critically assess the importance of following stages in the implementation of that project. [25 marks]

Question 2

A stakeholder analysis is a technique which can be used to identify and assess the importance of key people, groups of people or institutions that may significantly influence the success of the project.

- a) Identify and analyse stakeholders that have a negative or positive influence on that project you have implemented. [15 marks]
- b) What strategies did you use to reduce the impact of those stakeholders? [10 marks]

Question 3

“As a Project Manager, one is often has to contend with conflicting stakeholder demands and not well defined requirements therefore balancing the different factors which affect a project is critical in determining project success”.

Discuss any three constraints that affect successful implementation of the project?

[25 marks]

Question 4

Evaluate keys stages followed when assessing project risk. In your answer justify the need to allocate a budget for risk management. [25 marks]

Question 5

- a) Discuss why project termination is sometimes necessary. [15 marks]
- b) How might the negative impact of the project termination be lessened? [10 marks]

Question 6

A Business Case is a document with which approval is granted or denied to move forward with a creation of a project. Justify why a business case should be written? [25 marks]

END OF QUESTION PAPER